

6 January 2021

Striker Leaders,

Following the rollout of our overarching guidelines and tiered lines-of-effort in October 2020, we are making good progress across the command. As we enter 2021, let’s keep our momentum and continue with our efforts in this long-term competition.

Please find attached the updated quarterly lines of efforts and responsible Office of Primary Responsibility (OPR) organized by tiers.

Our five guidelines for this year remain unchanged:

1. Challenge unnecessary bureaucracy and obsolete requirements
2. Maintain horizontal, vertical, and external relationships to garner trust and credibility
3. Be the Air Force’s “operational” nuclear voice
4. Leverage an innovative ecosystem to close gaps
5. Continue to grow the Striker Culture mindset

Each respective OPR should continue to stand prepared to provide updates and request guidance during the pre-planned touchpoint schedule. The CoS will continue to work with me, the DCOM, and you to establish the pace of touchpoints.

Please remember to disseminate this guidance widely to relevant parties throughout the command and our closest mission partners. Thank you for all you do as we continue our efforts in the new year.

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TIMOTHY M. RAY

General, USAF

Commander

Attachment 1:

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| **Tier 0 Lines of Effort: Must Accomplish (next 2 to 3 months)** | |
| Initiate Capabilities Development planning effort | Modernization & Recap Board |
| FY23 POM Inputs | Modernization & Recap Board |

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| **Tier 1 Lines of Effort: Foundational for Mission Success (within 3 to 5 months)** | |
| 4-bin force presentation model | Lethality & Readiness Board |
| E-4B recapitalization (SAOC) requirements / on-time CDD | Modernization & Recap Board |
| Eliminate ICBM Camper Alert Team requirement | Lethality & Readiness Board |
| MH-139 bed-down | Modernization & Recap Board |
| NC3C Realignment / HQ Reorganization | Human Capital Board |
| Refine componency & cross-JFACC integration | J-GSOC |
| Develop CONOPs & TTPs for conventional/nuclear integration | J-GSOC |
| MM III to GBSD transition (weapon system/sustainment/personnel) | Modernization & Recap Board |
| B-52 modernization (RMP/CERP/LRSO) | Modernization & Recap Board |
| Institutionalize knowledge management (PDEP) | Innovation, Partnership & Engagement Board |

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| **Tier 2 Lines of Effort: Maintain Momentum, Realize Gains (within 6 months)** | |
| Successful B-1 divestiture…rebuild UTCs | Sustainment & Support Board |
| Further develop & resource Fight the Base CONOPs | Lethality & Readiness Board |
| Research/test/acquire Counter UAS capabilities/policy/operations | Lethality & Readiness Board |
| Continue defining & “right sizing” BTF agile combat support | Sustainment & Support Board |
| Further develop & resource Air Component COOP capability | Lethality & Readiness Board |
| NC3 over assured communications (JADC2/ABMS, Digital HF) | Modernization & Recap Board |
| GASINT/INC2 | NC3C |
| CRYPTO…next-generation capabilities/future requirements/acquisition | Modernization & Recap Board |
| Institutionalize StrikeWERX | Innovation, Partnership & Engagement Board |

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| **Tier 3 Lines of Effort: Institutionalize, Monitor, Employ (Ongoing)** | |
| Disciplined & integrated MAJCOM, COMAFFOR, & JFACC battle rhythm | Striker Action Board |
| Continuous assessment & refinement of Commander’s CCIRs, FFIRs, & PIRs | J-GSOC/AFFOR |
| Disciplined warfighting decision making through well-developed DSTs | J-GSOC/AFFOR |
| Actively communicate AFGSC’s role/mission w/effect to stakeholders. | ALL |